

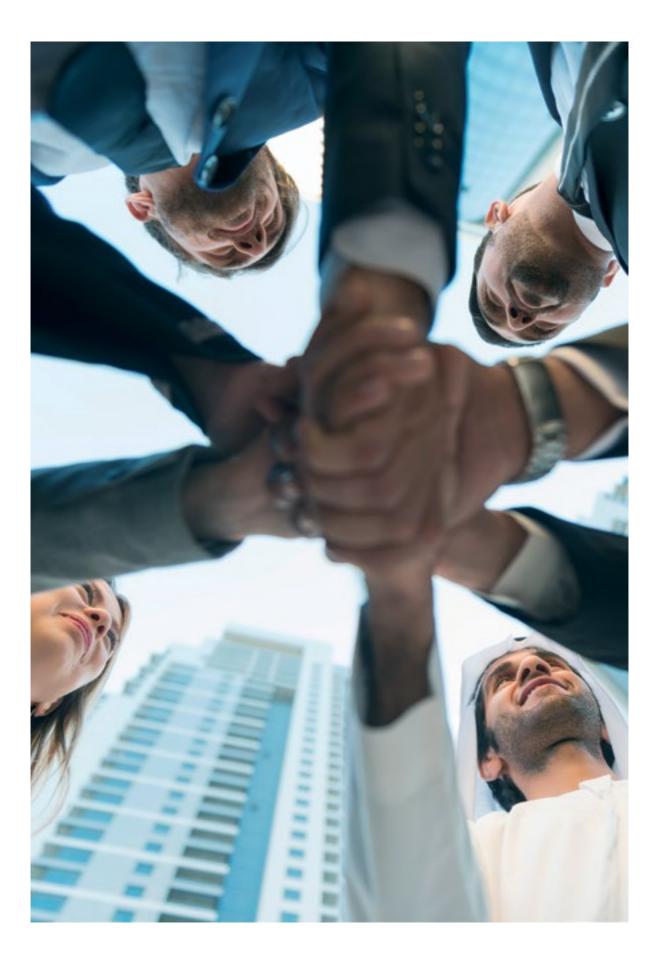




It is our ambition to ensure Expo 2020 Dubai is the most globally representative and diverse World Exposition ever staged. Large or small, industrial or agrarian, every country has a significant role to play. We all need each other's help if we are to confront, collaborate and co-create a future that sees us as builders not just consumers.

Our theme is:

'Connecting Minds, Creating the Future'.







Our Expo vision, our intent and our message are wholly positive, forward looking, welcoming and designed to include contributions from every nation, of every size; from companies large and small, from NGOs, educators and experts the world over.

By unlocking new possibilities for people and communities we aim to create opportunities for all, wherever they live, to reinforce and re-energise progress towards a sustainable future, to tackle the growing skills gap and help combat youth unemployment.

By creating smarter and more productive connections across the world we can enhance mobility of people, goods and ideas to promote a more equitable, and prosperous future.

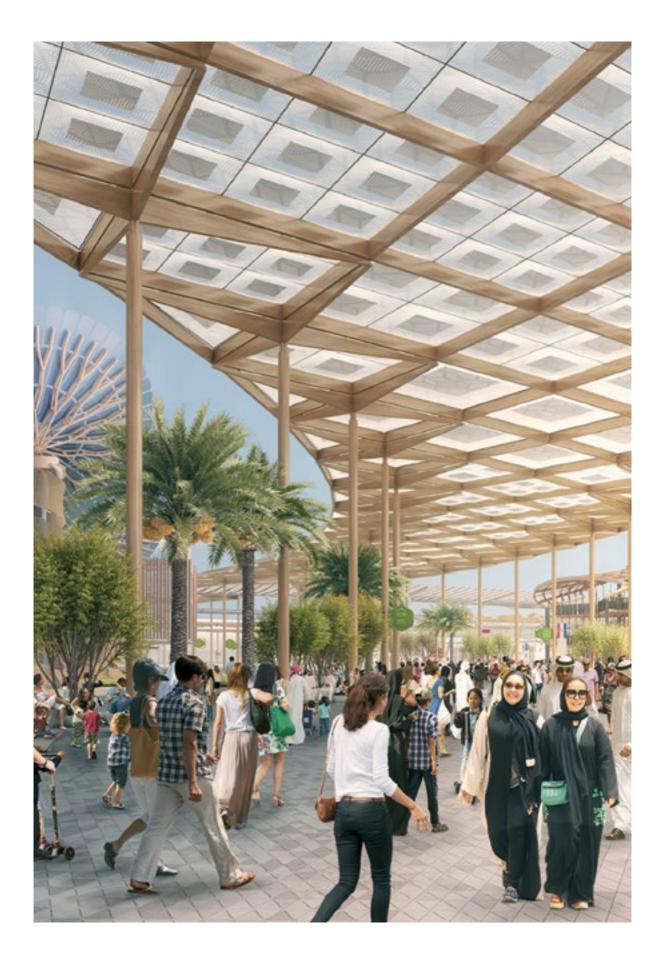
We live in an age where these unprecedented and interconnected challenges can only be successfully addressed through collaboration and co-operation – between governments, businesses, civil society and the people.

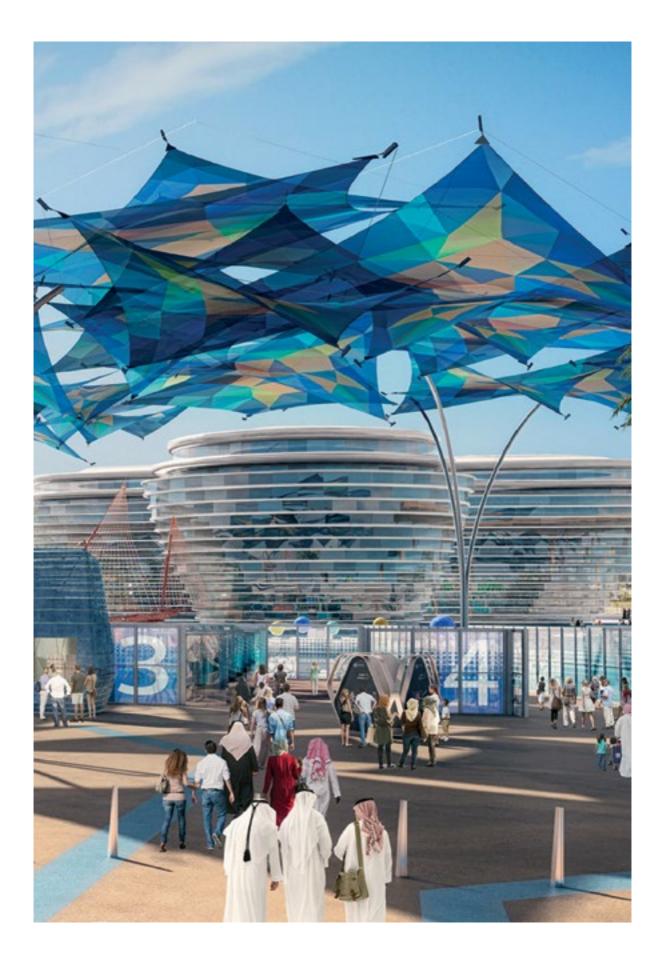
With more than 150,000 kilometres of infrastructure globally, and over 2.5 quintillion (2.5×10^{18}) bytes of data created daily, our world has never been more connected, and the opportunities for combined thinking, for collective development, and for beneficial trade and commerce have never been greater.

That's why 'Connecting Minds, Creating the Future' is the theme that will run through everything Expo 2020 Dubai does, and becomes, from now until 2020 and beyond.

World Expositions play a unique role of bringing humanity together in a spirit of peace, understanding, commitment and joint endeavour. We aim to deliver a sense of wonder and anticipation to a global audience of more than 25 million. An audience that is both diverse and international, inspired by an event designed to excite and thrill young and old alike.

We hope that you will join us.





OPPORTUNITY



UNLOCKING THE POTENTIAL
WITHIN INDIVIDUALS AND
COMMUNITIES TO SHAPE
THE FITTIRE

MOBILITY



CREATING SMARTER AND
MORE PRODUCTIVE
MOVEMENT OF PEOPLE,
COODS AND IDEAS

SUSTAINABILITY



RESPECTING AND LIVING IN
BALANCE WITH THE WORLD
WE INHABIT

EXPO 2020 DUBAI

- Expo 2020 Dubai is the first World Expo to be held in the Middle East, Africa and South Asia (MEASA), and the first one to be hosted by an Arab nation.
- The Expo event will run from 20 October 2020 until 10 April 2021.
- We plan to host 25 million visitors, with 70% of them coming from beyond the nation's borders – the largest proportion of international visitors in Expo history.

THEME

- Our world has never been more connected, and the opportunities for shared thinking, for collective development, and for beneficial trade and commerce have never been greater. Expo's theme is 'Connecting Minds, Creating the Future'.
- The nations and organisations that take part in Expo, and the millions who visit, will explore the power of connections across the spheres of Opportunity, Mobility and Sustainability – our three subthemes.

SITE

- The Expo site is located in the Dubai South District, and will become an easily accessible international transit hub with direct access to Dubai World Central, as well as being situated a short distance from Abu Dhabi International Airport and Dubai International Airport. The site is also in close proximity to Jebel Ali Port.
 - The Expo Gated Area will occupy 2 km², while the remaining 2.4 km² of the site will house supporting amenities and facilities, including the Expo 2020 Village for participant and staff accommodation, warehousing, logistics, transport nodes, hotels, retail and a public park.
 - The average size of pavilions will range from 1 tennis court (250m²) to 16 tennis courts (4,200m²).
 - Participants will be offered the choice of whether to build their own pavilions or rent them from the organisers.
 - Support will be made available to participating nations in developing their pavilion's physical structure and the thematic content within it.
- Expo 2020 Dubai aims to generate 50% of the site's energy needs over the six-month duration of the event from renewable sources.

The ambition of World Expos

Wonder, anticipation and an optimistic outlook towards the future have always been the hallmark of World Expos. Every Expo has celebrated the unique achievements and international outlook of its era, and unveiled new concepts and experiences to its audiences. Generations of people have discovered new modes of life and have been inspired by new domains of activity, emerging practices, new cultures and unexpected possibilities represented by technological advancements, national identities, social perspectives, iconic architecture and works of art, to name just a few.

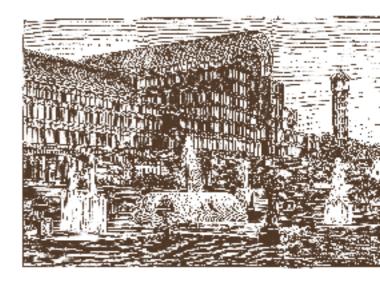
Since their origin in 1851, until the present day, World Expos have showcased the world's best and brightest. The very first World Expo in London took place in the Crystal Palace – a peerless exhibition space and a showpiece for revolutionary new techniques in cast iron working and plate glass manufacture that would revolutionize construction for the coming century.

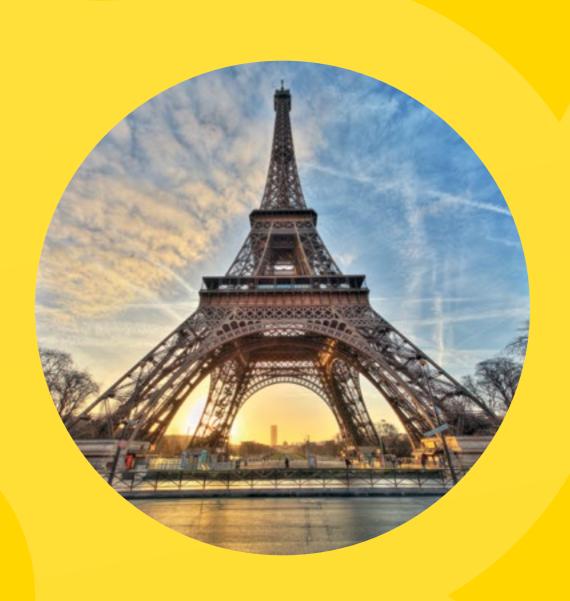
After World War II, the fascination for material progress gave way to the promotion of human progress and international dialogue. Technology was still at the centre of Expos, not as an end in itself, but rather as a means for human development. Brussels 1958 was dedicated to "Progress and Mankind"; Seattle 1962 was about "Man in the Space Age"; Montreal 1967 was dedicated to "Man and His World."

By creating a peaceful discussion platform, Expos started contributing to global dialogue and fostering cooperation. The Montreal 1967 and Osaka 1970 World Expos facilitated the Cold War "détente" of the early 1970s.

At the same time, the progress of decolonisation allowed the creation of new countries that became new players of Expos. The number of participating countries increased year after year: 39 in Brussels 1958, 62 in Montreal 1967, 78 in Osaka 1970, 109 in Seville 1992, 155 in Hannover 2000, 193 in Shanghai 2010.

Today, Expos have become a showcase for good.







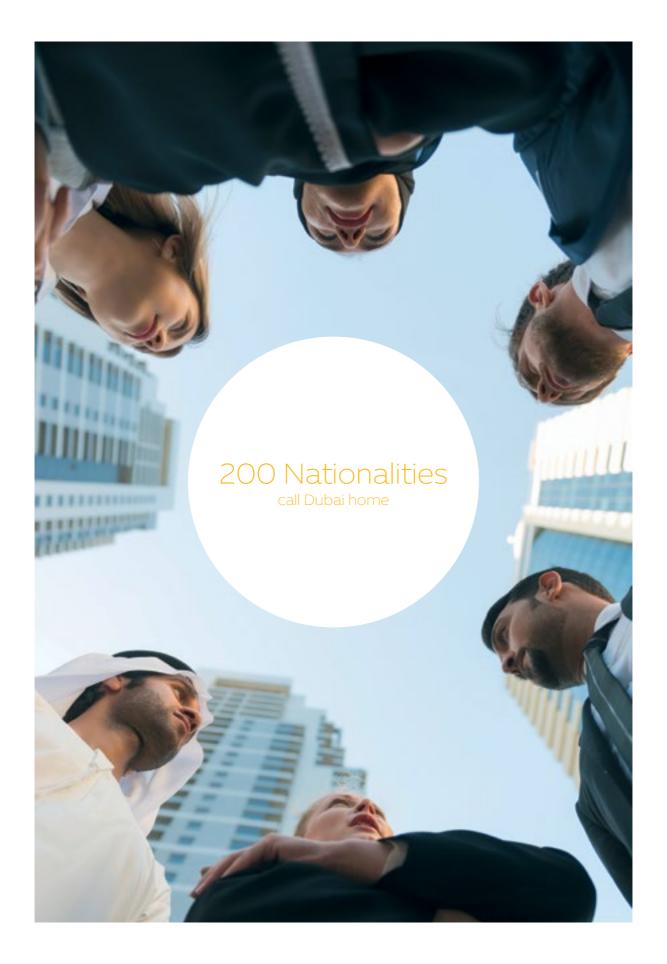


Taking action on global problems, mobilising global resources and talent, and harnessing global creativity and innovation requires a truly global platform of convergence. This is what the UAE is, and what it has always been. Today, its ability to engage communities and talent from around the world in the common pursuit of a better future is unrivalled.

With 200 nationalities living and working in Dubai, the city is a nexus for people, nations, goods, institutions, ideas and partnerships. With a world-class infrastructure, advanced technology, effortless efficiency and true innovation, Dubai is fully mobilised and ready to create an exceptional World Expo.

The UAE sits at a crossroads of global trade and commerce. The perfect vantage point from which to consider our interdependent world, where economic, political, environmental and socio-demographic shifts pose challenges for us all. Clearly, the solutions to these great challenges can no longer be developed unilaterally. They demand a considered and collaborative response. They must take into account multiple and diverse stakeholders; be they small or large nations, public or private sectors, civil societies, academics or simply concerned citizens.

As a global crossroads, the UAE recognises that many of its own successes are the fruit of international partnerships that have engaged, and continue to engage, diverse stakeholders and innovative voices from different domains and perspectives. As such, the UAE is the ideal place to host a World Expo, providing a unique platform for the global community to address critical issues and explore creative, pioneering solutions that could positively impact the lives of generations to come.



ATA GLANCE



MEASA 3.2 BILLION
PEOPLE GDP OF MORE
THAN US \$6.5 TRILLION



25 MILLION VISITORS TO EXPO 2020 DUBAI



70% OF VISITORS WILL BE INTERNATIONAL

THE FIRST EXPO IN THE MEASA REGION:

Expo 2020 Dubai will be the first World Expo to take place in the Middle East, Africa and South Asia. Serving an area with a collective population of nearly 3.2 billion people and a GDP of more than US \$6.5 trillion, Expo 2020 will act as a gateway to one of the most important geo-economic trends shaping our world: the rise of emerging markets, developing countries and South-South trade. It will be an exceptional opportunity to bring the Expo close to home for a population that has had no previous access, thereby making an immediate and meaningful impact on the lives of an entire region.

A UNIQUE OPPORTUNITY FOR TRULY INTERNATIONAL EXPOSURE:

Expo 2020 Dubai is set to attract 25 million visitors. For the first time in Expo history, more than 70% of our guests will be international, originating from outside the host country. This will create a distinctly global perspective and offer participants a powerful platform for global exposure and engagement.

A ROBUST PROGRAMME OF ASSISTANCE TO DEVELOPING COUNTRIES:

In order for our aspiration to be successfully met, and to welcome the world to our borders as we celebrate our Golden Jubilee, it will be critical to attract broad and global participation. In this spirit, the Expo 2020 Dubai Higher Committee has formulated a comprehensive assistance programme for developing countries, to ensure their participation at Expo 2020 Dubai. This programme aims to cover all necessary expenditures to ensure that developing nations are able to maintain strong, compelling, and innovative theme-relevant representation at the Expo.

ATA GLANCE



EXPO 2020 DUBAI WILL BE HOSTED ON A 4.4 KM² SITE

AN INTEGRATED MASTERPLAN FACILITATING PARTNERSHIPS:

Expo 2020 Dubai will be hosted on a 4.4 km² site, among the largest in Expo history. Equidistant between Dubai and Abu Dhabi, directly adjacent to the new Al Maktoum International Airport and twenty minutes from Jebel Ali Port, the site has been carefully chosen to provide optimal operational and logistical efficiency for participants, ease of access for visitors, a high level of international visibility and the utmost consideration of security. It also ensures the theme and subthemes can be brought to life not just through the environment created, but also through the experiences delivered. The masterplan employs an integrated approach to the spatial distribution of pavilions, ensuring optimal and maximum visibility for all participants, as well as seamless integration of the theme and the three subthemes Opportunity, Mobility, and Sustainability. The masterplan has also been designed to foster new partnerships, encourage collaboration and ensure interaction between all participants and visitors. A fully integrated and diverse content masterplan has been developed to support and overlay the Expo.



ECONOMY:

- 70% of Fortune 500 companies have their regional base in Dubai and it regularly tops the World Bank's annual index for 'Ease of Doing Business' in the Arab world.
- The IMF has reported that annual growth will average in excess of 5% in the lead up to 2020, following a minor slowdown in 2016. Dubai's economy will expand by 3.3% in 2016, down slightly on a 3.5% growth rate in 2015.
- On 21 November 2015 the UAE announced the details of the Emirates Science, Technology and Innovation Higher Policy. This is a US \$82 billion plan to foster a knowledge economy, and prepare the UAE for a world beyond oil.



LOGISTICS:

The UAE has nine sea ports. Dubai's
 Jebel Ali Port, and the doorstep
 of the Expo site, is the largest
 container terminal between Rotterdam
 and Singapore and is currently
 the world's sixth largest terminal.

ACCESSIBILITY

- Every major global city can be reached from Dubai in one stop. More than two thirds of the world's population lives within an eight-hour flight and one-third within four hours.
- The UAE has five major international airports to serve the guest nations and visitors. In 2015, Dubai International Airport was the busiest in the world for a second year in a row, recording traffic of over 78 million passengers. Abu Dhabi International Airport served over 23 million passengers in 2015.
- The demand for connectivity is so great that Dubai is developing an additional airport – Al Maktoum International, with the capacity to handle an extra 160 million passengers a year.
- Access to the UAE is made particularly easy through two of the world leading airlines, Emirates, and Etihad. Emirates Airline, which currently has 153 routes internationally, operates a fleet of 251 aircraft, comprised largely of Boeing-777 and Airbus A380 aircraft. Etihad Airways carried 17.6 million passengers in 2015, to almost 600 destinations through its codeshare partnerships.

GLOBAL EVENTS HOST:

- Serving as the global headquarters of the International Renewable Energy Agency (IRENA), the UAE hosts the Global Energy Forum, World Future Energy Summit and IRENA General Assemblies.
- The World Bank, International Monetary Fund and various UN agencies host global events and conferences in the UAE, as does the World Economic Forum.
- The UAE has emerged as the undisputed sporting capital of the Middle East. The successful Dubai Desert Classic Golf Championship has maintained its momentum over the past two decades. The renowned Dubai World Cup, launched in 1996, remains the world's richest horse-race.
- In addition, Abu Dhabi boasts the prestigious Formula 1 Grand Prix; the Abu Dhabi Desert Challenge; the Abu Dhabi International Triathlon; and the 2012 Volvo Ocean Race, to name a few.

RETAIL ENTREPÔT:

- With more than 60 shopping malls and nine more under development, Dubai's modern infrastructure includes a wide selection of popular shopping malls and retail arcades to cater to every taste.
- Based on the input of 323 of the world's top retailers across 73 countries, Dubai and London currently share the top position as the most targeted retail destinations in the world, attracting approximately 56% of all global retail brands.

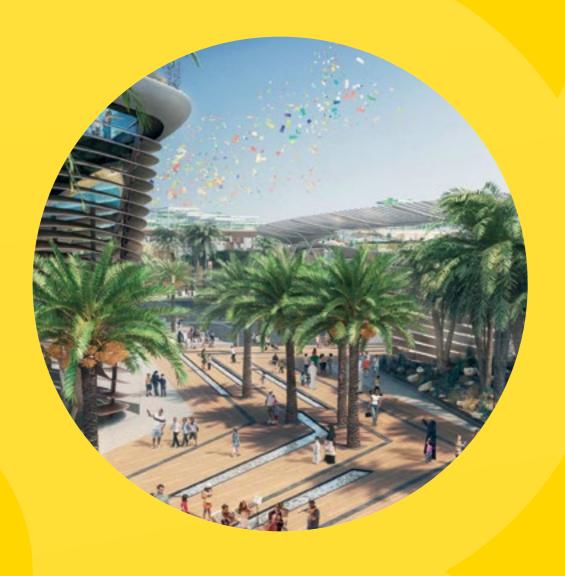
- The flagship Dubai Mall, the world's largest shopping mall in terms of area, houses 1,200 shops, with the world's most prominent retail brands among them. In 2012, Dubai Mall became the world's most-visited shopping and leisure destination, attracting in excess of 65 million visits more than the total number of visits to New York City that year.
- The retail experience in Dubai reaches a crescendo at the city's annual shopping festivals hosted in the winter and summer periods, attracting millions of local, regional and foreign consumers.

TOURISM:

- The UAE is one of the world's fastest growing tourist and business destinations and is the most preferred travel destination across the Middle East and Africa, out-ranking iconic cities like New York, Rome, Milan and Vienna in terms of visitor traffic.
- In 2015 over 14.2 million visitors from across the globe choose Dubai as a destination of choice, up 7.5% on the year before.
- Official statistics record 98,644 hotel rooms in Dubai, to February 2016, an increase of 5% on the same period in 2015 (DTCM 2016).
- India, Saudi Arabia, Oman, the UK and Germany are Dubai's top 5 source markets for international visitors, together contributing 43% of visitors to Dubai in January-February 2016 (DTCM 2016).







From now until 2021, we are inviting people from diverse backgrounds and perspectives – national governments and businesses, academic and civil society partners, young people and the general public – to be a part of a shared vision and the legacy that we hope to create together.

For the first time in World Expo history, a majority of the visitors (around 70%) will be from beyond the borders of the UAE. This represents a new paradigm for World Expos: Dubai will bring Expo 2020 to the world, and the world to Expo 2020 Dubai. Our objective is to deliver a transformative event that will achieve a sustainable impact on the future of the UAE and the world for generations to come.

The participants, from governments, businesses, international organisations and universities around the world, will be the centrepiece of the event.

- Countries will be integral and vital partners in creating an authentic and engaging visitor experience.
 They will showcase how they contribute to the future in their own unique way through social, economic, technological and cultural fabrics that make up the life of their nation, and benefit others.
- Companies will have the opportunity to demonstrate their commitment to playing a positive role in society and the future through their products, their research and development, their policies, and the hard work and expertise of their people. This will be a forum to mark progress, share knowledge, forge relationships for the long-term and engage an audience in the MEASA region and across the globe.
- International organisations, NGOs and Foundations will have a platform to connect to countries and communities around the world, share their thinking and advocate for the action needed to seize the possibilities of Opportunity, Mobility and Sustainability.
- Universities, and the young people brought together through programmes running up to and during the event, will help to spark creativity and push the boundaries to drive progress and new innovation around the world.

An emphasis on the young. The Middle East, Asia and Africa are bursting with youthful talent.

As the innovators and thought leaders of tomorrow, they have a central role to play in creating a better future. Ensuring that we engage with these young people, and their global

contemporaries, and give them a chance to meet, share ideas and collaborate on new ones that could change their lives and ours is a major aspiration for Expo.









The dawn of the 21st century is a unique time to reconfigure, reinvigorate and re-explore our connections, away from traditional approaches to resolving global problems. Connecting Minds, Creating the Future is about forging essential, smart partnerships across three critical priorities – Opportunity, Mobility and Sustainability, to inspire and shape the future of all countries and communities.



This theme is relevant to all nations and will allow countries to produce innovative Expo pavilions. Whether an island nation threatened by climate change, a country facing severe water or energy shortages, a landlocked or a maritime nation, capital poor or capital rich, a global industry leader or a local company with a pioneering product, an entrepreneur or an inventor; Expo 2020 will offer a uniquely designed platform to showcase the world's best innovations, enabling an inclusive approach to providing solutions to global problems.

The theme will highlight progress and excellence from the many different perspectives of scientific and technological advancement (innovation); economic and regulatory development (inclusion); and human and social development (understanding).



NEW INDUSTRIES



EMPLOYMENT



EDUCATION



FINANCIAL CAPITAL



GOVERNANCE



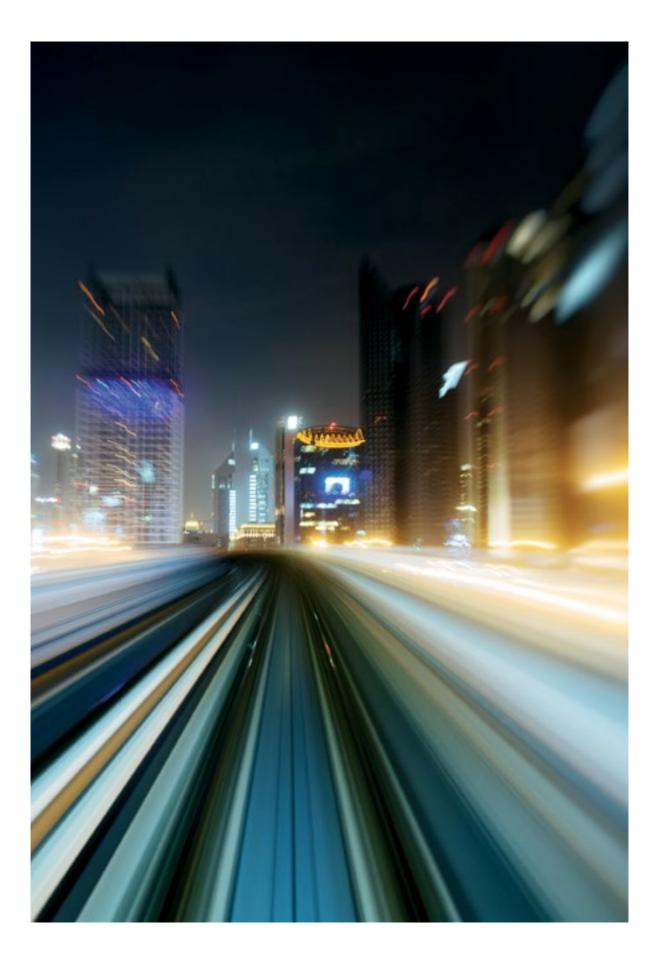
OPPORTUNITY

UNLOCKING THE POTENTIAL WITHIN INDIVIDUALS AND COMMUNITIES TO SHAPE THE FUTURE.

Creating opportunity for the growing global population is one of the key challenges of our times. Today, an estimated 10 million jobs globally cannot be filled within manufacturing organisations due to a growing skills gap, while over the next decade automation is set to replace the work of tens of millions of employees. High structural unemployment is among World Economic Forum's top five global risks.

That's why the Sustainable Development Goals have placed a focus on equitable and high quality education, inclusive growth, the reduction of inequality and good governance across the world.





LOGISTICS



PERSONAL MOBILITY



TRANSPORTATION



TRAVEL AND EXPLORATION



DIGITAL CONNECTIVITY



MOBILITY

CREATING SMARTER AND MORE PRODUCTIVE MOVEMENT OF PEOPLE, GOODS AND IDEAS.

Mobility spans every delivery mechanism from physical logistics and transport, the built environment and supporting infrastructure to virtual communications and visionary innovations.

Every week more than one million people move into towns and cities – increasing our potential to connect more productively. The way in which we move within those urban areas is changing as existing technology like video conferencing matures, and new technologies like driverless cars emerge.

RESOURCES



CLIMATE CHANGE



GREEN GROWTH



NATURAL ECOSYSTEMS AND BIODIVERSITY



SUSTAINABLE CITIES AND BUILT HABITATS



SUSTAINABILITY

RESPECTING AND LIVING IN BALANCE WITH THE WORLD WE INHABIT.

Sustainability has been and will continue to be a critical area for global debate, discussion, agreement and collaboration. The growing human population places an increased burden on our planet. A kilogram of meat requires up to 20,000 litres of water to produce (compared with about 1,200 litres to produce a kilo of grain). Global demand for meat is forecast to increase 50% by 2025.

Around the world, researchers are exploring alternative sources of clean and renewable energy, water conservation, saltwater-based agriculture, biodiversity sanctuaries and expanding frameworks for the transition to a low-carbon economy, as well as stimulating the development of human capital in science, technology, engineering and related disciplines.



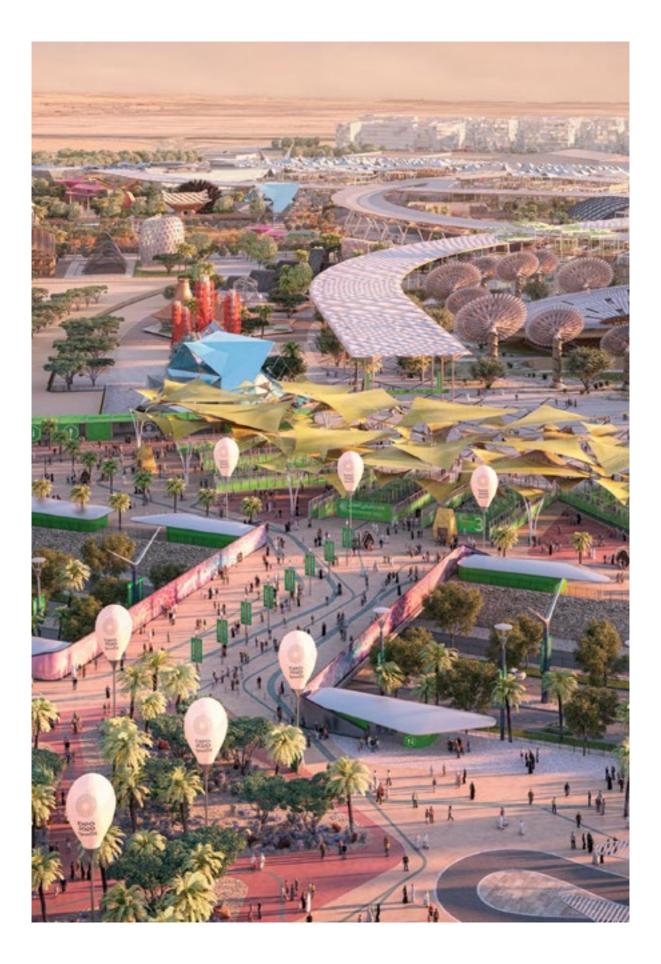


Expo 2020 Dubai aims to create impressive and memorable experiences that will delight, educate, intrigue, and inspire visitors of all ages. The event will showcase some of the most exciting topics and developments around the world and within the UAE, addressing key challenges and exploring outstanding achievements.



Through a rich palette of thematic exhibitions, Expo 2020 Dubai will provide insights into the theme and subthemes to spark interest and generate ideas, foster connections and drive collaboration. The form and content of the themed exhibitions will stimulate people's curiosity and wonder, inspiring visitors to reflect, dream, and collaborate.

Theme-specific exhibits will extend beyond the boundaries of the pavilions, permeating and connecting the entire site through engaging interactivity, augmented experiences and interrelated ideas. Exhibits will serve as landmarks that guide the visitor's explorations through the site, as well as creating thought-provoking opportunities for informal learning. They will be specifically designed to capture the imagination, communicate ideas as vividly as possible, and reveal multiple angles to each story.





THE MASTERPI AN

The site for Expo 2020 Dubai will itself be an iconic expression of the theme, capturing the central role of connectivity. The overall physical site will symbolise the power of collaboration and connections in addressing some of the world's major challenges in the 21st century. A central physical 'connection' space, Al Wasl, will encourage people to meet, conversations to start and partnerships to form.

Branching out from the centre, three petal-shaped thematic areas are dedicated to Opportunity, Mobility and Sustainability. Their shape is derived from the overlapping segments of three interconnecting circles, symbolising the importance of thinking across domains and breaking down silos. In this way, the masterplan conveys that each thematic area represents not just a stand-alone concept, but promotes overlaps between subthemes as they interconnect to support the central connecting nucleus, the heart of the Expo 2020 Dubai's philosophy and physical expression.

PUBLIC SPACES

The Welcome Hall, located at the primary entrance of the site, will orientate visitors through an experiential journey that will introduce them to Expo 2020 Dubai with its theme, subthemes and attractions. The Welcome Hall will generate interest and anticipation of the immersive exhibits that visitors will see and experience, while also providing general information about the content and the structure of the site. It will entice visitors to undertake their journey with an inquisitive mind, encouraging them to seek out new connections and unexpected partnerships as they explore the site.

At the centre of the Expo site, symbolising the power of people connecting, the Al Wasl plaza will be an iconic representation of the theme 'Connecting Minds, Creating the Future'.

Al Wasl will be a nexus where different experiences converge in exciting ways. As the epicentre for major performances and creative expressions of the overarching theme, it will convey the magnitude of the event and the importance of the stories that Expo 2020 will tell.

THEME PAVILIONS

Three main zones dedicated to Opportunity, Mobility and Sustainability will stem from the central Al Wasl plaza. Each will lead visitors to one of three pavilions, each dedicated to a theme: Opportunity, Mobility and Sustainability. Each pavilion will be an iconic building symbolising its own subtheme and providing visitors with an immersive experience merging education, exhibition and revelation.

The objective of each pavilion is to allow visitors to explore each of the subthemes in depth and understand the interdependencies with the other subthemes.

To complement the participants' own exhibits, the theme pavilions will provide a more comprehensive view of each subtheme. They will take a pedagogical approach and strive to explore each subtheme in depth and from a variety of perspectives.

PAVII IONS

In July 2015, thirteen of the world's leading architectural firms took part in a global competition to design the three Expo 2020 Dubai theme pavilions, dedicated to Opportunity, Mobility and Sustainability.

A key criterion for the competition was ensuring that the designs not only embodied one of Expo's core themes, but also had the flexibility and longevity to live on as landmarks and functional structures after the Expo is complete in 2021.

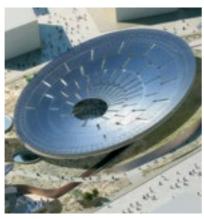
The winning design for the Opportunity Pavilion was submitted by BIG (Bjarke Ingels Group), a group of architects, designers, builders and thinkers based in Copenhagen and New York. Their design philosophy reflects a belief that contemporary urban life is a result of the confluence of cultural exchange, global economic trends and communication technologies. BIG are known for its innovative approach to architecture

and are currently working on the design of a new headquarters for Google.

Foster + Partners, the internationally renowned practice, based in London, submitted the winning proposal for the Mobility Pavilion. Their design drew on nearly four decades of pioneering designs including Dubai's The Index building, and the masterplan for Masdar City.

The winning design for the Sustainability Pavilion, which will become a long term 'cluster' centre promoting innovative technologies, was submitted by Grimshaw Architects. The firm designed the Eden project in Cornwall, UK, and is a leader in the field of sustainable architecture.

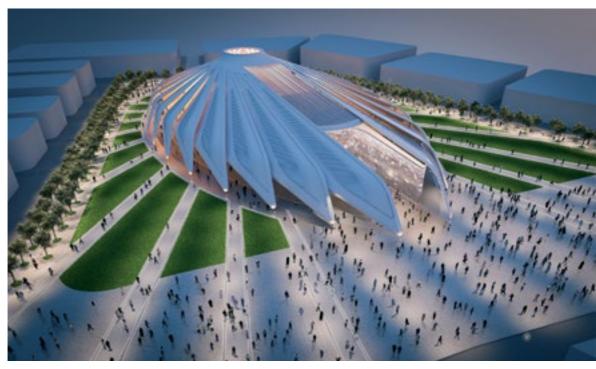
And the UAE National Pavilion for Expo 2020 Dubai will be designed by Santiago Calatrava. His design, 'The Falcon' is inspired by the national bird of the UAE, a symbol of a young nation's long heritage and its culture.



SUSTAINABILITY PAVILION Grimshaw Architects



MOBILITY PAVILION
Foster + Partners



U.A.E PAVILION Santiago Calatrava

THEMATIC EXPERIENCES

Our core message that connecting minds is the key to addressing the challenges of the 21st century guides the design of the site and exhibitions for Expo 2020 Dubai.

Through the exhibits, we aim to create the tools and the experiences to foster a greater awareness of future possibilities and to convey the message that when we connect we can make the world a better place for more people and for our planet as a whole. It will also help everyone gain a deeper understanding of the region and its contribution to the theme and subthemes while setting the foundations for a vibrant legacy of innovation, culture and education.

Taken together, the exhibits will highlight the depth and breadth of perspectives and interconnections we can find when we start exploring Opportunity, Mobility and Sustainability from many different narrative viewpoints. By ensuring conceptual and physical links between exhibits, Expo will encourage visitors to purposefully explore ideas whilst reminding them of the importance of the theme and subthemes, their interconnections and their role in shaping our common future.





Expo 2020 Dubai will offer tremendous opportunities for building a legacy that is sustainable and long lasting, one that extends its impact and benefits beyond the UAE and is shared by the region and the rest of the world.

The leadership of Expo 2020 Dubai are committed to ensuring a legacy that will continue to live the spirit of the Expo well beyond the six months of the event itself. Our vision is to ensure continuation of the positive impact of hosting Expo 2020 Dubai across the dimensions of the physical site, business model, knowledge creation, and reputation of the UAE and the region.

Legacy planning is underway in order to maximise opportunities for short, medium and long-term benefits. The legacy-planning framework is one that is comprehensive and designed to ensure that legacy objectives will achieve maximum impact for the host country, participants, visitors and the wider community.

We are building a legacy plan that will be inclusive and relevant not just for the UAE, but for the rest of the world. The legacy planning process is based on five guiding principles. These are:

- 1. Strengthening national and global agendas in line with key priorities
- 2. Enhancing knowledge creation and awareness in each of the subthemes
- 3. Augmenting the social and economic benefits of hosting the event
- 4. Reinforcing the subthemes through the masterplan and operations plan delivery
- 5. Strengthening the reputation of the UAE and the region.

PHYSICAL I FGACY

Over 80% of the Expo site will be reused or repurposed in the legacy phase. The theme districts – which will host the majority of the country pavilions – will become collaborative work spaces to house companies of all sizes, along with social and cultural institutions.

Expo's iconic theme pavilions will also be reused under the legacy plans. The Mobility Pavilion will become a logistics institute, and the Sustainability Pavilion is planned to become a science and children's exploratorium.

The conference and exhibition centre, a key structure within the Expo masterplan will become a major event venue for Dubai, to be operated by Dubai World Trade Centre, benefiting from the synergies between the conference venue and the economic ecosystem formed on the Expo site. The site will also feature fully integrated residential communities and retail offerings.



ECONOMIC LEGACY

As the 21st century unfolds, we are already witnessing fundamental transformations, reshaping every aspect of human life. Global populations are rapidly growing, societies are becoming predominantly urbanised, and new technologies are transforming the ways we produce and consume, with an ever-greater impact on the environment. As these trends converge, they present potential sources of disruption that can also be viewed as exceptional opportunities. We need collaborative approaches to address these challenges.

Expo 2020 Dubai will also contribute economic opportunities in the form of new business generation, GDP growth and job creation across the region and will seek to maximise these benefits throughout the different phases of the Expo.

The development of the site, infrastructure and services for the mega event is already supporting the UAE's ongoing economic diversification. Expo will stimulate direct and indirect GVA contribution of over US \$19 billion, and support over 200,000 jobs.

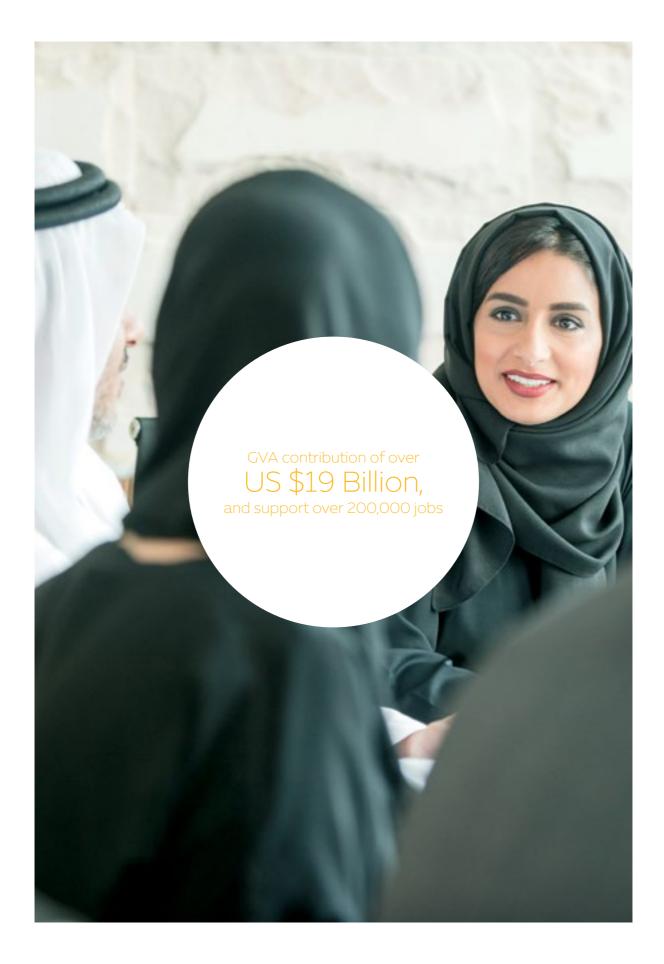
20% of the Expo's total direct and indirect spend, representing more than AED 5 billion in contracts, will be allocated to SMEs, both local and international.

SOCIAL I FGACY

Beyond the physical and economic benefits of hosting Expo 2020, further tangible and intangible legacies will be stimulated, from now, until many years post-event. These benefits will result from Expo 2020 Dubai diffusing knowledge and enhancing awareness of the subthemes, building social capital in the form of national pride and empowerment, strengthening social cohesion and inclusion, and changing perceptions about the region.

As the first World Expo to be hosted in the Middle East, Africa and South Asia, Expo 2020 Dubai is already a source of pride for people in the UAE and across the region and is boosting the aspirations of the youth. In a region where the younger population is growing at a high rate, initiatives and programmes to inspire them to be creative and strengthen their ability to become productive members of society are essential.

To strengthen this positive impact, youth and community engagement initiatives are being implemented to encourage inclusion and participation. These include engagements with the youth, academic institutions and schools, cultural entities, corporates and SMEs, and government bodies.





EDUCATIONAL & INNOVATION LEGACY

Through its programmes, and in the culmination of the event, Expo 2020 Dubai will drive the generation of new knowledge and research in the subthemes, and thereby stimulate education and innovation, which will be valuable for countries and organisations around the world as they seek to address global challenges. Additionally, through initiatives launched by Expo Live, programme to provide grants to stimulate and support innovations that address challenges in the realms of Opportunity, Mobility and Sustainability in ways that benefit whole communities, we plan to extend a legacy of education and awareness.

CULTURAL I FGACY

Expo 2020 Dubai will provide outstanding opportunities to strengthen cultural understanding among nations and change perceptions of the region. The many cultural programmes and initiatives that Expo 2020 Dubai will launch before and after the Expo will promote the importance of culture, history and traditions, presenting the UAE in a different light, and inviting reconsideration of the historical role of the Arab region. Participating countries will likewise be given the opportunity to showcase their cultures and heritages. The unique demographics of the UAE, with nearly 200 cultures and nationalities, and the visitors to Expo from every corner of the world, present a powerful opportunity to further global cultural understanding.

REPUTATIONAL LEGACY

The value and impact of Expo 2020 Dubai will last well beyond 2020. Expo 2020 Dubai will substantially strengthen the international reputation not only of the UAE and the region, but also for many of the event's participants.







There are countless reasons to be optimistic about the future.

All over the world, people are dedicating effort and imagination to making a better future. From unlocking development opportunities for the next generation to re-imagining how people move and connect, and finding sustainable solutions around energy and water, new innovations are being created that only five years ago would have been unimaginable.

Our aim is to create new ways of thinking, and working that reflect our connected age.

Starting now, we're inviting people from diverse backgrounds and perspectives – national governments and businesses, academic and civil society partners, young people and the general public – to share this vision and begin to create, with us, a lasting legacy of cooperation and collaboration.

Expo will provide a platform to foster creativity, innovation and partnership globally.

Over the course of six months from October 2020, Expo will explore visions for the next fifty years. Dubai will bring together 25 million visitors and over 180 participants for a festival of human ingenuity. Millions of minds; one purpose – to showcase and explore what's possible when new ideas and people connect.

We will strive to ensure that Expo 2020 Dubai is an engaging and entertaining experience for all those who visit or take part, and that they leave it inspired by our shared future and their place in it.

We look forward to connecting with you on this exciting journey.



